



Monthly Board Report

Reporting Period: July 2026

Financial Highlights

USD in millions Unaudited	FY26 Full Year Financials					
	ICANN Operations	New gTLD Program	Project Fund	Grant Program	Reserve Fund	Total ICANN
Funds Under Management - 31 May 2026	\$56	\$21	\$13	\$242	\$226	\$559
Funding						
Full Year Forecast 11+1	\$169 - \$171	\$3	-	-	-	\$172 - \$174
Full Year Adopted Budget	\$150	-	-	-	-	\$150
Expenses						
Full Year Forecast 11+1	\$149 - \$151	\$35	\$0	\$7	-	\$191 - \$193
Full Year Adopted Budget	\$150	\$35	\$0	\$7	-	\$191
Average Headcount						
Full Year Forecast 11+1	393	51	-	3	-	447
Full Year Adopted Budget	403	51	-	3	-	457

As of 31 May 2026	Target	Current
Annual Funding – Forecast vs. Budget	≥ 100%	113%
Annual Expense – Forecast vs. Budget	≤ 100%	100%
Operating Fund Balance vs. Investment Policy Target	≥ 100%	130%
Reserve Fund Balance vs. Investment Policy Target	≥ 100%	105%
Corporate Compliance Reporting Up-To-Date	100%	100%
Process Efficiency (DFO*, DPO**, and Payroll Processing)	100%	100%

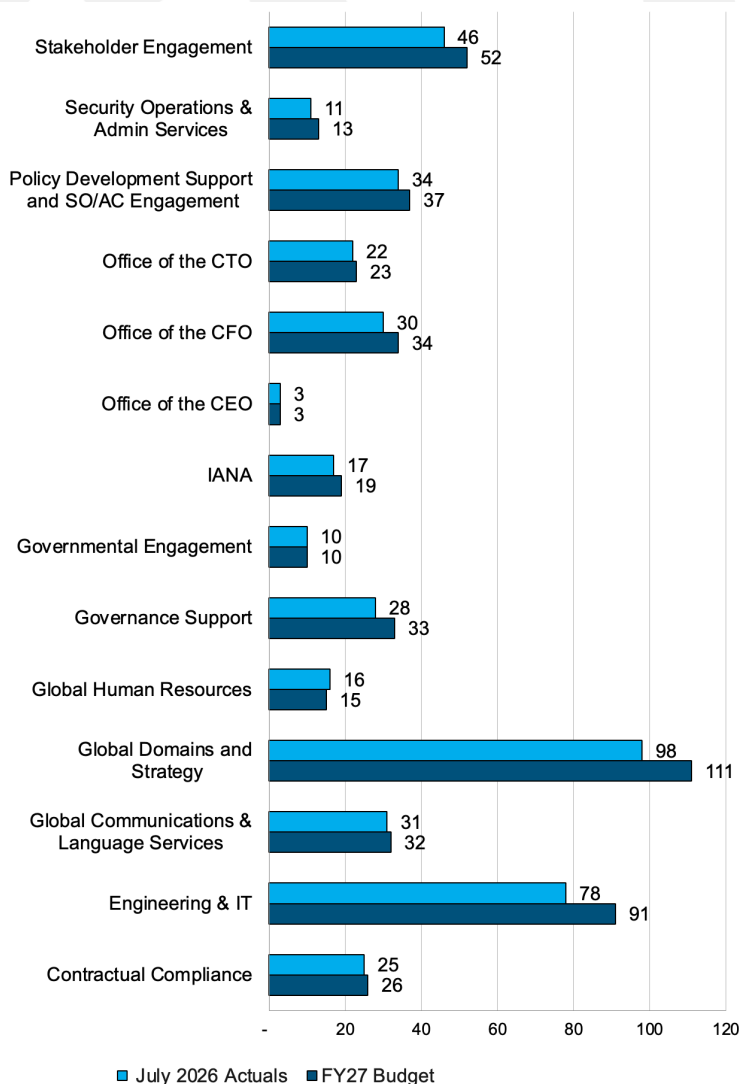
* Days of Funding Outstanding

**Days of Payables Outstanding

People Highlights

	FYTD	FY26
Headcount	449	454
Roles Filled	1	34
External Hires	1	30
Internal Fill Rate	0.0%	14.3%
Time to Fill Average	8 days	105 days
Voluntary Turnover	1.11%	4.9%

Headcount by Function



Board Action Item Updates

Board Project	Status
Policy: 1) BM202510 – Resolving the Remaining GNSO Policy Recommendations on Second-Level IGO Acronym Protections 2) Cost of Future Policies – Staff to develop the framing and materials to prepare the Board for further discussion on this topic.	Ongoing – Curative Rights for IGOs policy implementation in progress. ICANN's system for monitoring registrations and notifying the relevant IGO is ready. Pending historical GAC advice must be closed via consultation with the GAC. ICANN must define and communicate the process for registries releasing the second-level names from reserved status. In Progress – Board discussion will be organized either soon after the LA workshop or during the ICANN87 workshop.
RDRS: BM202510 – In October 2025, the Board resolved to extend operation of the Registration Data Request Service (RDRS) through December 2027 while the community continues discussions on its long-term future and related policy recommendations. The resolutions also direct continued engagement with the GNSO and GAC on service improvements, encourage broader use of the RDRS, and urge alignment of future SSAD policy work with related registration data access procedures and analyses.	Ongoing – May 2026: RDRS operations continue while the GNSO begins work on Supplemental Recommendations for the SSAD. ICANN org continues to work with the GAC Public Safety Working Group and law enforcement reps on a planned proof of concept to assess technical requirements for law enforcement authentication. ICANN org issued a call for volunteers for an Input Group: Law Enforcement Authentication Mechanisms to gather community feedback on the planned proof of concept. This transparently led group will be facilitated by the org to ensure progress on identifying operational solutions for law enforcement authentication.
Ombuds: BW202606 – The Board agreed to approve the Framework with the following considerations: a separate workstream, time to discuss the questions, a deadline for completing the tasks, and plan to address the issues.	In progress – the Board approved the Framework in July 2026 and the additional actions requested are in progress.

Board Ops: 1) BW202510 – Materials access, delivery, and readability 2) BW202509 – Improve taxonomy of BV and work on connectivity issues for the BV apps.	Ongoing – Working on continuous improvements with staff. <i>This action will be considered closed as of August 2026 (as part of the normal operations).</i> 2) Ongoing – Working closely with the BV rep to fix the different issues reported. <i>This action will be considered closed as of August 2026 (as part of the normal operations).</i>
OCTO: 1) BTC202603 – Evaluate updating the OCTO publication (031) on post-quantum cryptography.	An updated version of OCTO-031 was published in May 2026. <i>This action will be considered closed as of August 2026.</i>
New gTLD Program: 2026 Round: BW202601 – Monitor the incoming applications to see what discussions and decisions are needed at Board level.	Briefing will be provided to the Board during the September Board workshop.
WS2: BW202610 – Provide Board briefing on the WS2 Rec. 5.8 re: an Ombuds office panel, and its potential retirement.	Ongoing – Paper is ready for Board information.

Board Action Item Status



Not Started



In Progress



Completed

SO/AC Action Item Updates

SO/AC Project	Status
202603 – The Board will include a review of policy status on its agenda for future joint Board & GNSO Council and Board & CPH meetings during upcoming ICANN meetings.	Ongoing – Will be done at ICANN87 for the first time.
202603 – The ICANN Board will include a review of policy status on its agenda for future joint Board & CPH meetings during the upcoming ICANN meetings.	Ongoing – Will be done at ICANN87 for the first time.

SO/AC Action Item Status



Not Started



In Progress



Completed

Policy Status

	PDPS & OTHER COMMUNITY WORK
DNS Abuse PDP 1	The Working Group is on track to publish its Initial Report for Public Comment in August 2026.
EPDP Phase 2 (SSAD)	The Supplemental Recommendations Team is on track to complete a second read of its draft recommendations in August 2026.
Latin Diacritics PDP	The Working Group is expected to complete and deliver its Final Report to the GNSO Council ahead of schedule.
RIR Governance	ICANN and the RIRs are on track to conduct a last call process on the recommendations, and are expected to begin their respective approval processes in Q4 2026.
	PENDING BOARD ACTION
ccPDP4	The Board Caucus is currently reviewing the policy recommendations.
RSS GWG	The Board will be reviewing the recommendations in the context of relevant RSSAC advice at its September workshop.

	POLICY IMPLEMENTATION IN PROGRESS
RPM Phase 1	ICANN org has published the Trademark Clearinghouse Requirements.
IDN EPDP Phase 1	Preparing to issue Call for Volunteers for the IRT.
Privacy & Proxy Services Accreditation	The IRT is on track to consider a draft policy document before end-Q2.
IGO-INGO Curative Rights	The draft policy text was published for Public Comment (closing August 2026).
	IMPLEMENTATION PROJECTS IN QUEUE
EPDP Phase 2A	Expected start date TBC.
Translation & Transliteration of gTLD Contact Information	On hold; may need to consider the possibility of retirement given competing priorities and subsequent developments.
ccPDP3	Expected start date in FY27.
Transfer Policy	Currently in the planning process.
IDN EPDP Phase 2	Currently in the planning process.

Recommendation Status

	ATRT3 IMPLEMENTATION
Recommendation 3.5	Complete
Recommendation 3.6	Complete
Recommendations 4.4	In Progress: Recommendation 4.4 calls for ICANN to publish an annual status report on the Strategic Objectives, Strategic Goals, and Strategies in the Strategic Plan, adopted every five years, and on Strategic Initiatives in the Five-Year Operating Plan, adopted annually. This recommendation is part of the Planning Management Framework Program to report status on the Strategic Initiatives in the Operating Plan and on the Progress Indicators in the Strategic Plan.
	CCT IMPLEMENTATION
Recommendation 6	In Progress: This recommendation calls for ICANN to collect regional TLD-related data. ICANN org developed a marketplace framework based on previous regional studies to conduct this work, and is continuing outreach including preliminary discussions with potential providers and entities such as CENTR to determine the most feasible methods to collect and analyze the requested data.

	SSR2 IMPLEMENTATION
Recommendation 22.2	In Progress: The metrics to be published centrally have been defined. The team is currently creating the process for feedback collection and publication.

	WS2 IMPLEMENTATION
Recommendation 5.8	Not Started: This recommendation is about establishing an Ombuds Advisory Panel. ICANN org is further considering possible implementation scenarios and clearing dependencies before moving forward.

	IFR2 IMPLEMENTATION
Recommendation 4	Complete: This recommendation is about amending ICANN Bylaws so that the IFR review occurs every five years, measured from the date that the most recent IFRT submits its Final Report to the ICANN Board. At its meeting on 3 May 2026 , the Board approved the proposed amendments . The Empowered Community approval action decision period finished on 3 July 2026, endorsing the Bylaws amendments.

Upcoming Board Actions & Decisions

WHO	WHAT
Full Board	Comments to the Review of Reviews report will be submitted on 4 August.
Board Accountability Mechanisms Committee	Review of pending Reconsideration Requests.
Board Finance Committee	1) Approval of contracting for ITP Next Generation 2) Approval of contracting for E&IT staff augmentation 3) Approval of contracting for 2026 Round Program Application Lifecycle Management Systems 4) Approval of Project Fund utilization for E&IT maturity and digital transformation
Board Governance Committee	1) Start of process for slating of Board group memberships 2) Selection of NomCom leadership
Board Strategic Planning Committee	Approval of the motion for ICANN's 2026 Annual Strategy Review.

Organization Objectives

Objective 1: Engagement Strategy Implementation	Progress	Completion
Key Result 1.1: Delivery on cross-functionally defined global engagement goals in support of strategy and mission, ensuring a unified voice and zero duplication of engagement efforts.	10 %	
Key Result 1.2: Deliver on updated regional engagement strategies that are cross-functional, with agreed shared goals and activities in support of global engagement strategy.	10 %	
Key Result 1.3: Coalition for Digital Africa initiatives deliver measurable participation increases from stakeholders in Africa and improved resilience and capabilities for DNS infrastructure in the region.	10 %	
Key Result 1.4: ccTLD operators begin to exhibit more engagement with ICANN.	10 %	

Objective 2: Driving Stakeholder Participation From Awareness to Contribution	Progress	Completion
Key Result 2.1: Successfully plan and execute the Leadership Program.	10 %	
Key Result 2.2: Standardized "ICANN for Beginners" / Newcomers Platform	10 %	
Key Result 2.3: Youth Continuity Initiative	10 %	
Key Result 2.4: A new internal schema for tracking and measurement of various forms of participation within ICANN.	0 %	

Objective 3: Support and promote the Multistakeholder Model of Internet Governance	Progress	Completion
Key Result 3.1: Strengthen ICANN Community engagement, awareness, and understanding of geopolitical developments affecting the Internet governance ecosystem, including cooperation with other I* organizations.	8 %	

Objective 3: Support and promote the Multistakeholder Model of Internet Governance	Progress	Completion
Key Result 3.2: Increased government engagement in multistakeholder processes	8 %	
Key Result 3.3: Comprehensive policy and regulatory initiatives monitoring, analysis, and reporting.	0 %	
Key Result 3.4: Multistakeholder principles are reflected and/or preserved in the outcomes of the ITU PP-26.	8 %	

Objective 4: Digital Inclusion	Progress	Completion
Key Result 4.1: Increased awareness and implementation of UA and Internationalized domain names (IDNs) through ICANN programs and outreach, and in cooperation with UNESCO.	10 %	
Key Result 4.2: Closure of the 2026 Round application window and timely processing of new gTLD applications received.	0 %	

Objective 5: Strengthen Governance in the Root Server System and the Regional Internet Registries (RIRs)	Progress	Completion
Key Result 5.1: ICANN readiness to implement the proposed Root Server System Governance Working Group recommendations.	10 %	
Key Result 5.2: ICANN and each RIR are aligned and ready to implement the new governance framework.	10%	
Key Result 5.3: L-root strategy development and infrastructure upgrades.	10 %	

Objective 6: DNS Abuse Mitigation	Progress	Completion
Key Result 6.1: Community consensus policy outcome delivered to Board for consideration.	45 %	
Key Result 6.2: Enforcement of DNS Abuse amendments to the Base Registry Agreement and the Registrar Accreditation Agreement. Monthly reports published on DNS Abuse	8 %	

Objective 6: DNS Abuse Mitigation	Progress	Completion
complaints received, enforcement actions, and outcomes, and inform the community through ad hoc reports, blogs, webinars and presentations to provide additional context and details on enforcement efforts.		
Key Result 6.3: A structured proactive enforcement program for DNS Abuse.	25 %	
Key Result 6.4: A more effective means of conducting contractual compliance audits of registries and registrars, enhancing the review related to DNS Abuse mitigation requirements.	8 %	
Key Result 6.5: Provide metrics and metadata that builds actionable insights into DNS Abuse that drive strategic, data-informed decision-making.	25 %	
Key Result 6.6: Strengthen partnerships with relevant stakeholders to reinforce the shared responsibility of DNS security and stability.	10 %	
Key Result 6.7: Improve DNS operators' practices to mitigate abuse resulting from operational flaws and weaknesses. This includes increasing KINDNS practices accessibility and adoption among a broader, more diverse audience.	3%	
Key Result 6.8: More effective and data-driven DNS operational practice messaging. Ease of access and global overview of the DNS operational landscape from global, regional, and local perspectives.	0 %	

Objective 7: Registration Data	Progress	Completion
Key Result 7.1: An updated policy framework for a mechanism for gTLD registration data disclosure requests.	10 %	
Key Result 7.2: Conduct a proof of concept with existing law enforcement authority authentication mechanisms.	5 %	

Objective 8: Community Development and Efficiency	Progress	Completion
Key Result 8.1: Demonstrated progress of the community structures' Continuous Improvement Program.	10 %	
Key Result 8.2: Delivery of the Review of Reviews Cross Community Group recommendations.	0 %	
Key Result 8.3: Improved utilization of the ICANN Community Participant Code of Conduct re: Statements of Interest.	0 %	

Objective 9: Improving the Policy Lifecycle	Progress	Completion
Key Result 9.1: Measurable progress on key community policy development projects.	20 %	
Key Result 9.2: Demonstration of a coordinated internal approach for policy work.	10 %	
Key Result 9.3: Updated guidelines to support efficient policy implementation processes.	20 %	

Objective 10: Operational Excellence	Progress	Completion
Key Result 10.1: Expand resource identification across ICANN staff. Includes the implementation of the Oracle resource tracking module. Organize the reporting and communication of resources to management (involves all functions).	15 %	
Key Result 10.2: Improved forecasting and financial planning supporting continuously improving financial responsibility.	25 %	
Key Result 10.3: Implement strengthened performance management approaches reflecting ICANN's culture, reinforce accountability, transparency, and consistency across organizational processes.	25 %	
Key Result 10.4: Strengthen ICANN's technology foundation to support scalable architecture, resilient security, and predictable delivery.	15 %	
Key Result 10.5: Improve ICANN's workforce enablement through modern, integrated tooling that enhances collaboration, productivity, and data-driven decision-making.	6%	

Objective 10: Operational Excellence	Progress	Completion
Key Result 10.6: Ensure ICANN org readiness to achieve International Organization for Standardization (ISO) 27001 certification.	7 %	

Objective 11: Tracking Emerging Technologies	Progress	Completion
Key Result 11.1: Formalized workplan, reporting, and communications for the evolution of the Internet's identifier space.	10 %	
Key Result 11.2: Actively support development and adoption of the DELEG protocol.	10 %	
Key Result 11.3: Develop capacity to evaluate alternative naming system integration proposals.	0 %	
Key Result 11.4: Monitor post-quantum cryptography developments relevant to DNSSEC.	0 %	
Key Result 11.5: Develop capacity to support DNSSEC DS automation in gTLDs	0 %	
Key Result 11.6: Monitor development of agentic artificial intelligence naming systems.	10 %	
Key Result 11.7: Continue to develop capacity for DNS operators, including registries and registrars, on DNS ecosystem security best practices, including DNSSEC deployment.	0%	

Litigation & Accountability Mechanisms

Party or Subject	Status
AFRINIC Litigation	Matter reset for further arguments on 28 October 2026.
Zheng Lawsuits [Zheng-State]	Court granted ICANN's motion declaring plaintiff a vexatious litigant and entered judgment dismissing the case; Plaintiff Zheng appealed certain of the court's orders.
Zheng Lawsuits [New Zheng-State]	Plaintiff Zheng filed another lawsuit in California Superior Court regarding the same facts and allegations.
Reconsideration Request 26-2	Request 26-2 in progress regarding ICANN's approval of certain Registry Services Evaluation Policy requests – BAMC completed procedural evaluation, and ICANN Ombuds issued her substantive evaluation.
Cooperative Engagement Process (CEP)	CEP in progress regarding Board's denial of Reconsideration Request 25-3 and ICANN's responses to requestor's Documentary Information Disclosure Policy requests.